Netaji Subhas Open University

Under Graduate Degree Programme

Choice Based Credit System (CBCS)

Subject : Honours in Public Administration (HPA)

Course : Introduction to Public Administration

Course Code : CC-PA-01

First Print : October, 2022

Printed in accordance with the regulations of the
Distance Education Bureau of the University Grants Commission.

Netaji Subhas Open University
Under Graduate Degree Programme
Choice Based Credit System (CBCS)
Subject : Honours in Public Administration (HPA)

Course : Introduction to Public Administration
Course Code : CC-PA-01

: Board of Studies :
Members

Chandan Basu
Professor of History
Director, School of Social Sciences
(NSOU)

Soma Ghosh
Professor of Political Science,
Principal, HMM College for Woman

Barnana Guha Thakurata (Banerjee)
Associate Professor of Political Science,
NSOU

Kamal Pal
Associate Professor of Public Administration
NSOU

Dipankar Sinha
Professor of Political Science,
University of Calcutta

Pujan Kumar Sen
Professor of Public Administration,
NSOU

Sital Prasad Nag
Associate Professor of Political Science
NSOU

Manoj Kumar Heldar
Assistant Professor of Political Science,
NSOU

: Course Writer :

Block–I : Units 1–5 And Block–II : Units 1–5
Arindam Roy
Associate Perofessor, University of Burdwan

Block–III : Units 1–5
Sujit Narayan Chattopadhyay
Professor of Public Administration, NSOU

Block–IV : Units 1–5
Debajit Goswami
Assistant Perofessor of Public Administration
NSOU

: Course Editor :

Soma Ghosh
Professor of Political Science,
Principal, HMM College for Woman

: Format Editor :

Debajit Goswami
Assistant Professor of Public Administration
NSOU

Notification

All rights reserved. No part of this Study material be reproduced in any form without permission in writing from Netaji Subhas Open University.

Dr. Ashit Baran Aich
Registrar (Acting)

Netaji Subhas Open University

UG : Introduction to Public Administration (HPA)

Course : Introduction to Public Administration

Course Code : CC-PA-01

Block–I

Unit–1	**:**	Public Administration : Definition, Nature and Scope	7
Unit–2	**:**	Public Administration and Private Administration	16
Unit–3	**:**	Evolution of Public Administration	23
Unit–4	**:**	Impact of Globalization on Public Administration	36
Unit–5	**:**	Comparative Public Administration, Development Administration, New Public Administration, New Public Management	45

Block–II

Unit–1	**:**	Relationship between Public Administration and other Social Sciences	61
Unit–2	**:**	Sociology	70
Unit–3	**:**	History	80
Unit–4	**:**	Economics	89
Unit–5	**:**	Psychology	98

Netaji Subhas Open University

Under Graduate Degree Programme
Choice Based Credit System (CBCS)
Subject : Honours in Public Administration (HPA)
Course: Theories of Public Administration
Course Code : CC-PA-02

First Print : October, 2022

Printed in accordance with the regulations of the
Distance Education Bureau of the University Grants Commission.

Netaji Subhas Open University

Under Graduate Degree Programme
Choice Based Credit System (CBCS)
Subject : Honours in Public Administration (HPA)
Course: Theories of Public Administration
Course Code : CC-PA-02

• Board of Studies •
Members :

Chandan Basu
Professor of History
Director, School of Social Sciences,
NSOU

Soma Ghosh
Professor of Political Science
Principal, HMM College for Women

Barnana GuhaThakurta (Banerjee)
Associate Professor of Political Science
NSOU

Kamal Pal
Associate Professor of Public Administration
NSOU

Dipankar Sinha
Professor of Political Science
University of Calcutta

Pujan Kumar Sen
Professor of Public Administration NSOU

Sital Prasad Nag
Associate Professor of Political Science NSOU

Manoj Kumar Haldar
Assistant Professor of Political Science NSOU

Debajit Goswami
Assistant Professor of Public Administration, NSOU

: Writers :

Block I Units 1-5: Debajit Goswami
Assistant Professor of Public Administration, NSOU

Block II Units 1-5: Abhishek Mitra
Assistant Professor of Political Science,
Bankura Christian College

Block III Units 1-5: Soma Ghosh
Professor of Political Science, HMM College for Women

Block IV Units 1-5: Arindam Roy
Associate Professor of Political Science, University of Burdwan

: Editor :
Dipankar Sinha
Professor of Political Science
University of Calcutta

: Format Editing :
Debajit Goswami
Assistant Professor of Public Administration, NSOU

• Notification •

All rights reserved. No part of this Self-Learning Material (SLM) may be reproduced in any form without permission in writing from Netaji Subhas Open University.

Dr. Ashit Baran Aich
Registrar (Acting)

2nd proof 12.09.2022

3rd proof 14-10-2022

Dummy proof 19/10/2022

Netaji Subhas Open University

UG : Public Administration (HPA)

[CC-PA-02]

Block I : Classical Theory

Unit 1 ❑	Classical Theory Basic Tenets	7 - 16
Unit 2 ❑	Henry Fayol	17 - 27
Unit 3 ❑	Luther Gulick	28 - 36
Unit 4 ❑	Lyndall Urwick	37 - 45
Unit 5 ❑	Contributions and Limitations	46 - 57

Block II : Scientific Management Theory

Unit 1 ❑	Origin	58 - 62
Unit 2 ❑	Principle of Scientific Management	63 - 70
Unit 3 ❑	Fredrick Taylor	71 - 80
Unit 4 ❑	Limitation of Scientific Management Theory	81 - 89
Unit 5 ❑	Significance of Scientific Management Theory	90 - 96

Block III : Theories of Bureaucracy

Unit 1 ❑	Karl Marx's: Conceptionalition of Bureaucracy	97 - 108
Unit 2 ❑	Critique of the Marxist Theory of Bureaucracy	109 - 120

2nd proof 12.09.2022

3rd proof 14-10-2022

Dummy proof 19/10/2022

Unit 3 ❑	Max Weber: The Concept of Bureaucracy	121- 130
Unit 4 ❑	Critique of Weberian Theory of Bureaucracy	131- 140
Unit 5 ❑	Post-Weberian Development	141 - 149

Block IV : Human Relations and Behaviourial Schools

Unit 1 ❑	Elton Mayo- Human Relation Theory	150 - 156
Unit 2 ❑	Herbert Simon-Decision Making Theory	157 - 162
Unit 3 ❑	Socio-Phychological Theory : Abrahon Maslow	163 - 169
Unit 4 ❑	Socio-Phychological Theory : McGregor	170 - 175
Unit 5 ❑	Ecological Theory : Fred W. Riggs	176 - 184

Netaji Subhas Open University

Under Graduate Degree Programme

Choice Based Credit System (CBCS)

Subject : Honours in Public Administration (HPA)

Indian Administration

Course Code : CC-PA-03

First Print : October, 2022

Printed in accordance with the regulations of the Distance
Education Bureau of the University Grants Commission

Netaji Subhas Open University

Under Graduate Degree Programme
Choice Based Credit System (CBCS)
Subject : Honours in Public Administration (HPA)
Indian Administration
Course Code : CC-PA-03

: Board of Studies :
: Members :

Chandan Basu
Professor of History
Director, School of Social Sciences, NSOU

Soma Ghosh
Professor of Political Science
Principal, HMM College for Women

Barnana Guha Thakurta (Banerjee)
Associate Professor of Political Science, NSOU

Kamal Pal
Associate Professor of Public Administration, NSOU

Dipankar Sinha
Professor of Political Science
University of Calcutta

Pujan Kumar Sen
Professor of Public Administration, NSOU

Sital Prasad Nag
Associate Professor of Political Science, NSOU

Manoj Kumar Haldar
Assistant Professor of Political Science, NSOU

Debajit Goswami
Assistant Professor of Public Administration, NSOU

: Course Writers :

Block-I : Units : 1-5 and
Block-III : Units : 1-5
Pratip Chattopadhyay
Assistant Professor of Political Science
University of Kalyani

Block-II : Units : 1-5
Debasis Ghosh
Assistant Professor of Political Science
Lalbaba College

Block-IV : Units : 1-5
Kinshuk Nandi
Assistant Professor of Political Science
Taki Government College

: Course Editor :
Sujit Narayan Chattopadhyay
Professor of Public Administration, NSOU

: Format Editor :
Debajit Goswami
Assistant Professor of Public Administration, NSOU

Notification

All rights reserved. No part of this Self-Learning Material (SLM) may be reproduced in any form without permission in writing from Netaji Subhas Open University.

Dr. Ashit Baran Aich
Registrar (Acting)

Netaji Subhas Open University

UG : Indian Administration (HPA)

Course : Indian Administration
Course Code : CC-PA-03

BLOCK – I : Historical Background

Unit -1 ❑ Indian Administration in Pre-British Era 9 – 19

Unit -2 ❑ Indian Administration in British Era 20 – 29

Unit -3 ❑ Indian Administration After Independence : Continuity and Change 30 – 39

Unit -4 ❑ Role of Indian Administration in Social Development and Social Justice 40 – 50

Unit -5 ❑ Role of Indian Administration in Economic Development 51 – 60

BLOCK – II : Indian Administration : Structure and Function

Unit -1 ❑ President 63 – 72

Unit -2 ❑ Prime Minister, Council of Ministers : Power and Function 73 – 82

Unit -3 ❑ Role and Function of the P.M.O–P.M's Secretary 83 – 91

Unit -4 ❑ Functions of the Secretariat 92 – 101

Unit -5 ❑ Cabinet Secretariat and the Role of the Central Secretariat 102 – 112

BLOCK – III : Key Ministries and Commission : Organization and Role

Unit -1 ❑ Ministry of Home Affairs 115 – 126

Unit -2 ❑ Ministry of Finance : Organization and Function 127 – 139

Unit -3 ❑ Ministry of External Affairs 140 – 150

Unit -4 ❑ Finance Commission 151 – 160

Unit -5 ❑ Election Commission 161 – 169

BLOCK – IV : Problems of Corruption and Indian Administration

Unit -1 ❑ Lokpal 173 – 182

Unit -2 ❑ Lokayukta 183 – 191

Unit -3 ❑ Central Vigilence Commission (CVC) 192 – 201

Unit -4 ❑ Central Bureau of Investigation (CBI) 202 – 211

Unit -5 ❑ Right to Information, Objectives, Information Commission – Composition and Role 212 – 227

Netaji Subhas Open University

Under Graduate Degree Programme

Subject : Honours in Public Administration (HPA)

Course : State Administration

Course Code: CC-PA-04

First Print : October, 2022

Printed in accordance with the regulations of the Distance Education
Bureau of the University Grants Commission.

Netaji Subhas Open University

Under Graduate Degree Programme

Choice Based Credit System (CBCS)

Subject : Honours in Public Administration (HPA)

Course : State Administration

Course Code: CC-PA-04

: Board of Studies :

Members

Chandan Basu
Professor of History
Director, School of Social Sciences, N.S.O.U.

Soma Ghosh
Professor of Political Science
Principal, HMM College for Women

Barnana guha Thakurata (Bannerjee)
Associate Professor of Political Science, N.S.O.U.

Kamal Pal
Associate Professor of Public Administration
N.S.O.U.

Dipankar Sinha
Professor of Political Science
University of Calcutta

Pujan Kumar Sen
Professor of Public Administration
N.S.O.U.

Sital Prasad Nag
Associate Professor of Polltical Science, N.S.O.U.

Manoj Kumar Halder
Assistant Professor of Political Science, N.S.O.U.

Debajit Goswami
Assistant Professor of Public Administration
N.S.O.U.

: Course Writer :

Block-I : Units 1-5 and
Block-II : Units 1-5
Dr. Subhas Singha Roy
Associate Professor of Political Science
Chandidas Mahavidyalaya

Block-III : Units 1-5
Dr. Pradyumna Bandopadhyay
Associate Professor of Political Science
Sovarani Memorial College

Block-IV : Units 1-5
Dr. Shiladitya Chakraborty
Professor of Political Science
University of Kalyani

: Course Editor :
Dr. Pujan Kumar Sen
Professor of Public Administration
NSOU

: Format Editor :
Mr. Debajit Goswami
Assistant Professor of Public Administration
NSOU

Notification

All rights reserved. No part of this Self-Learning Material (SLM) may be reproduced in any form without permission in writing from Netaji Subhas Open University.

Dr. Ashit Baran Aich
Registrar

Netaji Subhas
Open University

Public Adminstration (HPA)
(CC-PA-04)

Course : State Administration (CC-PA-04)
Course Code: CC-PA-04

BLOCK I : CONSTITUTIONAL FRAMEWORK

Unit 1 ❑	**Structure of State Administration**	**9-20**
Unit 2 ❑	**Governor as the Head of State Administration**	**21-30**
Unit 3 ❑	**Governor's Role as Representative of the Centre**	**31-39**
Unit 4 ❑	**Chief Minister: Power and Position**	**40-48**
Unit 5 ❑	**Speaker: Role and functions**	**49-57**

BLOCK II : HEADQUARTER ADMINISTRATION

Unit 1 ❑	**Structure of the Secretariat**	**61-73**
Unit 2 ❑	**Functions of the Secretariat**	**74-82**
Unit 3 ❑	**Relations between the Secretariat and the Directorate**	**83-92**
Unit 4 ❑	**Chief Secretary: Role and Position**	**93-104**
Unit 5 ❑	**CM's Secretariat**	**105-112**

BLOCK III : FIELD ADMINISTRATION

Unit 1 ❑ **Divisional Commissioner : Power and functions** **115-124**

Unit 2 ❑ **Evolution of District Administration** **125-133**

Unit 3 ❑ **Role of the District Magistrate** **134-141**

Unit 4 ❑ **Role of the Sub-divisional Officer** **142-149**

Unit 5 ❑ **Role of the Block Development Officer** **150-158**

BLOCK IV : DISTRICT POLICE ADMINISTRATION

Unit 1 ❑ **Organization of the Police Administration** **161-170**

Unit 2 ❑ **Superintendent of Police : Functions and Role** **171-179**

Unit 3 ❑ **District Magistrate and Superintendent of Police : Relations** **180-191**

Unit 4 ❑ **Police and the Public** **192-199**

Unit 5 ❑ **Issues Confronting the Police Administration** **200-207**

Netaji Subhas Open University
Under Graduate Degree Programme
Choice Based Credit System (CBCS)
Subject : Honours in Public Administration (HPA)
Comparative Public Administration
Course Code : CC-PA-05

First Print—January, 2023

Printed in accordance with the regulations of the Distance Education Bureau of the University Grants Commission

Netaji Subhas Open University
Under Graduate Degree Programme
Choice Based Credit System (CBCS)
Subject: Honours in Public Administration (HPA)
Comparative Public Administration
Course Code: CC-PA-05

: Board of Studies :
: Members :

Chandan Basu
Professor of History
Director, School of Social Sciences, NSOU

Dipankar Sinha
Professor of Political Science
University of Calcutta

Soma Ghosh
Professor of Political Science
Principal, HMM College for Women

Pujan Kumar Sen
Professor of Public Administration
NSOU

Barnana Guha Thakurta (Banerjee)
Associate Professor of Political Science
NSOU

Sital Prasad Nag
Associate Professor of Political Science
NSOU

Manoj Kumar Haldar
Assistant Professor of Political Science
NSOU

Debajit Goswami
Assistant Professor of Public Administration
NSOU

: Writers :

Block I Units 1-5
Kaushik Ghosh
Assistant Professor of Political Science,
Bankura University

Block II Units 1-5
Titu Bardhan
Faculty of Political Science,
Vidyasagar Metropolitan College

Block III Units 1-5
Nikita Rai
Scholar of Political Science,
University of North Bengal

Block IV Units 1-5
Isha Tirkey
Assistant Professor of Political Science,
University of North Bengal

: Editor :

Debajit Goswami
Assistant Professor of Public Administration
NSOU

: Format Editing :
Basabi Chakraborty
Assistant Professor of Public Administration,
NSOU

Notification
All rights reserved. No part of this Self-Learning Material (SLM) may be reproduced in any form without permission in writing from Netaji Subhas Open University.

A.B.Aich
Registrar

Netaji Subhas Open University
Under Graduate Degree Programme
Choice Based Credit System (CBCS)
Subject : Honours in Public Administration (HPA)
Development Administration
Course Code : CC-PA-06

First Print—January, 2023

Printed in accordance with the regulations of the Distance Education Bureau of the University Grants Commission

Netaji Subhas Open University

Under Graduate Degree Programme
Choice Based Credit System (CBCS)
Subject: Honours in Public Administration (HPA)
Development Administration
Course Code: CC-PA-06

: Board of Studies :
: Members :

Chandan Basu
Professor of History
Director, School of Social Sciences, NSOU

Dipankar Sinha
Professor of Political Science
University of Calcutta

Soma Ghosh
Professor of Political Science
Principal, HMM College for Women

Pujan Kumar Sen
Professor of Public Administration
NSOU

Barnana Guha Thakurta (Banerjee)
Associate Professor of Political Science
NSOU

Sital Prasad Nag
Associate Professor of Political Science
NSOU

Manoj Kumar Haldar
Assistant Professor of Political Science
NSOU

Debajit Goswami
Assistant Professor of Public Administration
NSOU

: Writers :

Block I Units 1-5
Asis Mistry
Assistant Professor of Political Science,
University of Calcutta

Block II Units 1-5
Rajyavishek Pradhan
Scholar of Political Science,
University of North Bengal

Block III Units 1-5
Sujay Ghosh
Associate Professor of Political Science,
Vidyasagar University

Block IV Units 1-5
Titu Bardhan
Faculty of Political Science,
Vidyasagar Metropolitan College

: Editor :

Sujit Narayan Chattopadhyay
Professor of Public Administration
NSOU

: Format Editing :
Debajit Goswami
Assistant Professor of Public Administration
NSOU

Notification

All rights reserved. No part of this Self-Learning Material (SLM) may be reproduced in any form without permission in writing from Netaji Subhas Open University.

A.B.Aich
Registrar

Netaji Subhas Open University
Under Graduate Degree Programme
Choice Based Credit System (CBCS)
Subject : Honours in Public Administration (HPA)
Urban Local Government
Course Code : CC-PA-07

First Print—January, 2023

Printed in accordance with the regulations of the Distance Education Bureau of the University Grants Commission

Netaji Subhas Open University

Under Graduate Degree Programme
Choice Based Credit System (CBCS)
Subject: Honours in Public Administration (HPA)
Urban Local Government
Course Code: CC-PA-07

: Board of Studies :
: Members :

Chandan Basu
Professor of History
Director, School of Social Sciences, NSOU

Dipankar Sinha
Professor of Political Science
University of Calcutta

Soma Ghosh
Professor of Political Science
Principal, HMM College for Women

Pujan Kumar Sen
Professor of Public Administration
NSOU

Barnana Guha Thakurta (Banerjee)
Associate Professor of Political Science
NSOU

Sital Prasad Nag
Associate Professor of Political Science
NSOU

Manoj Kumar Haldar
Assistant Professor of Political Science
NSOU

Debajit Goswami
Assistant Professor of Public Administration
NSOU

: Writers :

Block I Units 1-5
Avijit Biswas
Assistant Professor of Political Science,
Dr. Gour Mohan Roy College

Block II Units 1-5
Souradeep Sen
Assistant Professor of Political Science,
University of North Bengal

Block III Units 1-5
Avijit Biswas
Assistant Professor of Political Science,
Dr. Gour Mohan Roy College

Block IV Units 1-5
Souradeep Sen
Assistant Professor of Political Science,
Dr. Gour Mohan Roy College

: Editor :

Pujan Kumar Sen

Professor of Public Administration
NSOU

: Format Editing :
Debajit Goswami
Assistant Professor of Public Administration
NSOU

Notification

All rights reserved. No part of this Self-Learning Material (SLM) may be reproduced in any form without permission in writing from Netaji Subhas Open University.

A.B.Aich
Registrar

Netaji Subhas Open University
Under Graduate Degree Programme
Choice Based Credit System (CBCS)
Subject : Honours in Public Administration (HPA)
Rural Local Government
Course Code : CC-PA-08

First Print—January, 2023

Printed in accordance with the regulations of the Distance Education Bureau of the University Grants Commission

Netaji Subhas Open University
Under Graduate Degree Programme
Choice Based Credit System (CBCS)
Subject: Honours in Public Administration (HPA)
Rural Local Government
Course Code: CC-PA-08

: Board of Studies :
: Members :

Chandan Basu
Professor of History
Director, School of Social Sciences, NSOU

Dipankar Sinha
Professor of Political Science
University of Calcutta

Soma Ghosh
Professor of Political Science
Principal, HMM College for Women

Pujan Kumar Sen
Professor of Public Administration
NSOU

Barnana Guha Thakurta (Banerjee)
Associate Professor of Political Science
NSOU

Sital Prasad Nag
Associate Professor of Political Science
NSOU

Manoj Kumar Haldar
Assistant Professor of Political Science
NSOU

Debajit Goswami
Assistant Professor of Public Administration
NSOU

: Writers :

Block I Units 1-5

Ayan Das
Assistant Professor of Political Science,
University of Gour Banga

Block II Units 1-5

Titu Bardhan
Faculty of Political Science,
Vidyasagar Metropolitan College

Block III Units 1-5 & Block IV Units 1-5

Sumita Chattopadhyay
Associate Professor of Political Science,
Vidyasagar College

: Editor :

Basabi Chakraborty
Assistant Professor of Public Administration
NSOU

: Format Editing :

Debajit Goswami
Assistant Professor of Public Administration
NSOU

Notification

All rights reserved. No part of this Self-Learning Material (SLM) may be reproduced in any form without permission in writing from Netaji Subhas Open University.

A.B.Aich
Registrar

Netaji Subhas Open University
Under Graduate Degree Programme
Choice Based Credit System (CBCS)
Subject : Honours in Public Administration (HPA)
Personnel Administration
Course Code : CC-PA-09

First Print—January, 2023

Printed in accordance with the regulations of the Distance Education Bureau of the University Grants Commission

Netaji Subhas Open University

Under Graduate Degree Programme
Choice Based Credit System (CBCS)
Subject: Honours in Public Administration (HPA)
Personnel Administration
Course Code: CC-PA-09

: Board of Studies :
: Members :

Chandan Basu
Professor of History
Director, School of Social Sciences, NSOU

Dipankar Sinha
Professor of Political Science
University of Calcutta

Soma Ghosh
Professor of Political Science
Principal, HMM College for Women

Pujan Kumar Sen
Professor of Public Administration
NSOU

Barnana Guha Thakurta (Banerjee)
Associate Professor of Political Science
NSOU

Sital Prasad Nag
Associate Professor of Political Science
NSOU

Manoj Kumar Haldar
Assistant Professor of Political Science
NSOU

Debajit Goswami
Assistant Professor of Public Administration
NSOU

: Writers :

Block I Units 1-5
Gobinda Naskar
Assistant Professor of Political Science,
Sidho Kanho Birsha University

Block II Units 1-5
Partha Sarathi Dey
Assistant Professor of Political Science,
Dinabandhu Mahavidyalaya

Block III Units 1-5
Pradipta Mukherjee
Assistant Professor of Political Science,
HMM College for Women

Block IV Units 1-5
Pratip Chattopadhyay
Assistant Professor of Political Science,
University of Kalyani

: Editor :

Pujan Kumar Sen

Professor of Public Administration
NSOU

: Format Editing :
Debajit Goswami
Assistant Professor of Public Administration
NSOU

Notification

All rights reserved. No part of this Self-Learning Material (SLM) may be reproduced in any form without permission in writing from Netaji Subhas Open University.

A.B.Aich
Registrar

Netaji Subhas Open University
Under Graduate Degree Programme
Choice Based Credit System (CBCS)
Subject : Honours in Public Administration (HPA)
Financial Administration
Course Code : CC-PA-10

First Print—January, 2023

Printed in accordance with the regulations of the Distance Education Bureau of the University Grants Commission

Netaji Subhas Open University
Under Graduate Degree Programme
Choice Based Credit System (CBCS)
Subject: Honours in Public Administration (HPA)
Financial Administration
Course Code: CC-PA-10

: Board of Studies :
: Members :

Chandan Basu
Professor of History
Director, School of Social Sciences, NSOU

Dipankar Sinha
Professor of Political Science
University of Calcutta

Soma Ghosh
Professor of Political Science
Principal, HMM College for Women

Pujan Kumar Sen
Professor of Public Administration
NSOU

Barnana Guha Thakurta (Banerjee)
Associate Professor of Political Science
NSOU

Sital Prasad Nag
Associate Professor of Political Science
NSOU

Manoj Kumar Haldar
Assistant Professor of Political Science
NSOU

Debajit Goswami
Assistant Professor of Public Administration
NSOU

: Writers :

Block I Units 1-5
Titu Bardhan
Faculty of Political Science,
Vidyasagar Metropolitan College

Block II Units 1-5
Sayani Malakar
Assistant Professor of Political Science,
Hoogly Women's College

Block III Units 1-5
Tanwir Arshed
Assistant Professor of Political Science,
Presidency University

Block IV Units 1-5
Debajit Goswami
Assistant Professor of Public Administration,
NSOU

: Editor :

Shiladitya Chakraborty

Professor of Political Science
University of Kalyani

: Format Editing :
Debajit Goswami
Assistant Professor of Public Administration
NSOU

Notification
All rights reserved. No part of this Self-Learning Material (SLM) may be reproduced in any form without permission in writing from Netaji Subhas Open University.

A.B.Aich
Registrar